

ELEC 694 COMP 694

Disruptive Technologies

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1/16/2013



Events of the Week

- [Windows 8 PCs, Tablets Take CES by Storm](#)
- [Microsoft Exec Defends Windows 8 Sales Pace](#)
- [HP Tops Lenovo in Lackluster PC Market](#)
- [Microsoft's Surface Pro Tablet Changes the Game](#)
- [Intel Hits CES Stage With Atom, Core Chips for Mobile Devices](#)
- [Nvidia Shows Off Tegra 4 Mobile Chip at CES](#)
- [AT&T Offers U-verse Customers \\$5 Unlimited Movies](#)
- [T-Mobile Offers Unlimited 4G Data Plan With No Contract](#)
- [Is your refrigerator running -- on Android?](#)
- [Apple slashing iPhone 5 component orders](#)
- [Homeland Security warns to disable Java amid zero-day flaw](#)
- [Facebook takes on Google with Graph Search](#)
- [Official: 2014 Cadillac ELR is making green sexy in Detroit](#)
- [2014 Chevrolet Corvette Stingray: Everything there is to know](#)



Next Week's Mini-Discussion

- Some weeks, we will have a short group discussion on a topic rather than Events of the Week.
- Purpose is an exercise in thinking beyond the top level issues of a topic.
- I expect roughly 30 minutes of research and thought
- Our first mini-discussion will be next week:

Intel vs. Nvidia.

How much trouble is Intel facing now and in the near future?



Current Roster



■ Ryan Artecona



■ Jianbo Chen



■ Rob Bauer



■ Ahmed Haque



■ Enoch Chang



■ Zhiyong Tan



Learning a New Topic

- It is often daunting to learn a new topic.
- Get a broad overview of the new topic
 - Be careful not to get vested into one area until you have a broader perspective. It is very easy to be influenced by the first things you read.
- The next step is to Prune and Focus
- Gain depth on the area of focus
 - Go back to previous step if things don't progress as you had hoped.
- Start formulating your conclusions
- Organize your talk to support your conclusions and prune elements that do not add to the conclusion
 - Practice your talk in front of a friend



Seminar Preparation Meetings

- 6 one-on-one preparation meetings prior to seminar.
 - First meeting five weeks before seminar to discuss general area and potential readings. (~15 minutes)
 - Second meeting, four weeks before seminar, reviews outline of presentation (~1 hour)
 - PowerPoint outline with slide titles and no content
 - Third meeting, three weeks before seminar reviews a first draft of presentation (~1 hour)
 - Draft contains some content, < 50% complete
 - Solid flow of topic presentation
 - Fourth meeting, two weeks before seminar reviews a first draft of presentation (~1 hour)
 - Draft contains significant content, 90% complete
 - Strong conclusion fully supported by body of presentation
 - Fifth meeting, one week before seminar reviews final draft of presentation. (~1 hour)
 - Completed presentation
 - Sixth meeting, communications review scheduled for Friday prior to presentation with Dr. Tracy Volz (~1.5 hours)



Logistics

- **Typical technology seminar format**
 - 0:25 status update and current topics
 - 0:45 presentation on technology including discussion
 - 0:05 preview of next topic and selected papers to read
 - 0:15 often used for initial 15 minute meeting
- Office hours: DH 2063, typically on Wednesday with some Tuesday or Thursday sessions as needed.
- Website: <http://www.ece.rice.edu/Courses/694.html>
- Email: Cutler@rice.edu
- Phone: 281-364-0210 (or Rice office 713 348-2526)



Candidate Topics – Spring 2013

- Advanced Computer Inputs – Kinect, Touch Screens
- ARM vs. x86 for mainstream usage and/or Intel vs. NVIDIA
- Automotive Electronics beyond the engine including GPS, XM audio, XM data, cellular data
- Cloud Computing
- ~~Consumer Medical Devices / Electronic Medical Records (consumer)~~
- Digital Living Room - AirPlay and dLNA, networked receivers
- ~~HTML 5~~
- ~~Identity theft / phishing~~
- Intellectual Property, patent trolls, law suits, DRM for movies / TV ad revenue model
- ~~Internet of things, Embedded cellular data modems, Ultra low powered computing~~
- ~~Internet Video / Netflix / Google TV, Apple TV, repurposed game machines~~
- Main Stream Processors and Chipsets / Parallel, multi-core technology for consumer uses
- NFC and Mobile Payments
- Shared Metered 4G LTE Data Plans
- Social Media – specifically Facebook long term or quick rise/fall or Twitter business model
- ~~Storage – SATA, Solid State Drives, Flash, RAID, Backup, disk in the clouds~~
- Voice Recognition Assistants
- Windows 8 / 8RT



Schedule for Spring 2013

- **01/09/13** Introduction and Accelerating Technology (*Cutler*)
- **01/16/13** Disruptive Technologies (*Cutler*)
- **01/23/13** Creating and Delivering Great Presentations (*Volz*)
- **01/30/13** Consumer Medical Electronics (*Ahmed Haque*)
- **02/06/13** Identity Theft / Phishing (*Enoch Chang*)
- **02/13/13** Internet of Things (*Ryan Artecona*)
- **02/20/13** Storage (*Jianbo Chen*)
- **02/27/13** *No Class - Rice midterm recess*
- **03/06/13** HTML 5 (*Zhiyong Tan*)
- **03/13/13** Internet Video (*Rob Bauer*)
- **03/20/13** TBD ()
- **03/27/13** Topics Not Chosen ()
- **04/03/13** Ecosystem Group Discussion (*All*)
- **04/10/13** Prep for Final Projects (*All*)
- **04/17/13** Final Projects - Final Papers Due (*All*)
- **04/21/13?** Possible Optional Off-site (a.k.a. end of semester party)



Preparation Schedule

Date	Class	Topic#	Topic Name	Presenter	Preparation Meetings					
					Volz	Final Draft	2 nd Draft	1 st Draft	Outline	Initial
12/26/2012										Haque
1/2/2013										Haque Chang
1/9/2013	1		Introduction and Technology Acceleration	Cutler				Haque	Chang	Artecona
1/16/2013	2		Disruptive Technologies	Cutler			Haque	Chang	Artecona	Chen
1/23/2013	3		Creating and Giving Great Presentations	Volz	Haque	Haque	Chang	Artecona	Chen	Tan
1/30/2013	4	1	Consumer Medical Devices	Haque	Chang	Chang	Artecona	Chen	Tan	Bauer
2/6/2013	5	2	Identity Theft / Phishing	Chang	Artecona	Artecona	Chen	Tan	Bauer	
2/13/2013	6	3	Internet of Things	Artecona	Chen	Chen	Tan	Bauer		
2/20/2013	7	4	Storage	Chen	Tan	Tan	Bauer			
2/27/2013										
3/6/2013	8	5	HTML 5	Tan	Bauer	Bauer				
3/13/2013	9	6	Internet Video	Bauer						
3/20/2013	10		TBD							
3/27/2013	11		Topics Not Chosen	Cutler						
4/3/2013	12		Group Discussion	All						
4/10/2013	13		Prep for Group Projects	All						
4/17/2013	14		Final Group Projects	All						
4/21/2013			Tentative date for Off-Site (Optional)							



The Law of Accelerating Returns

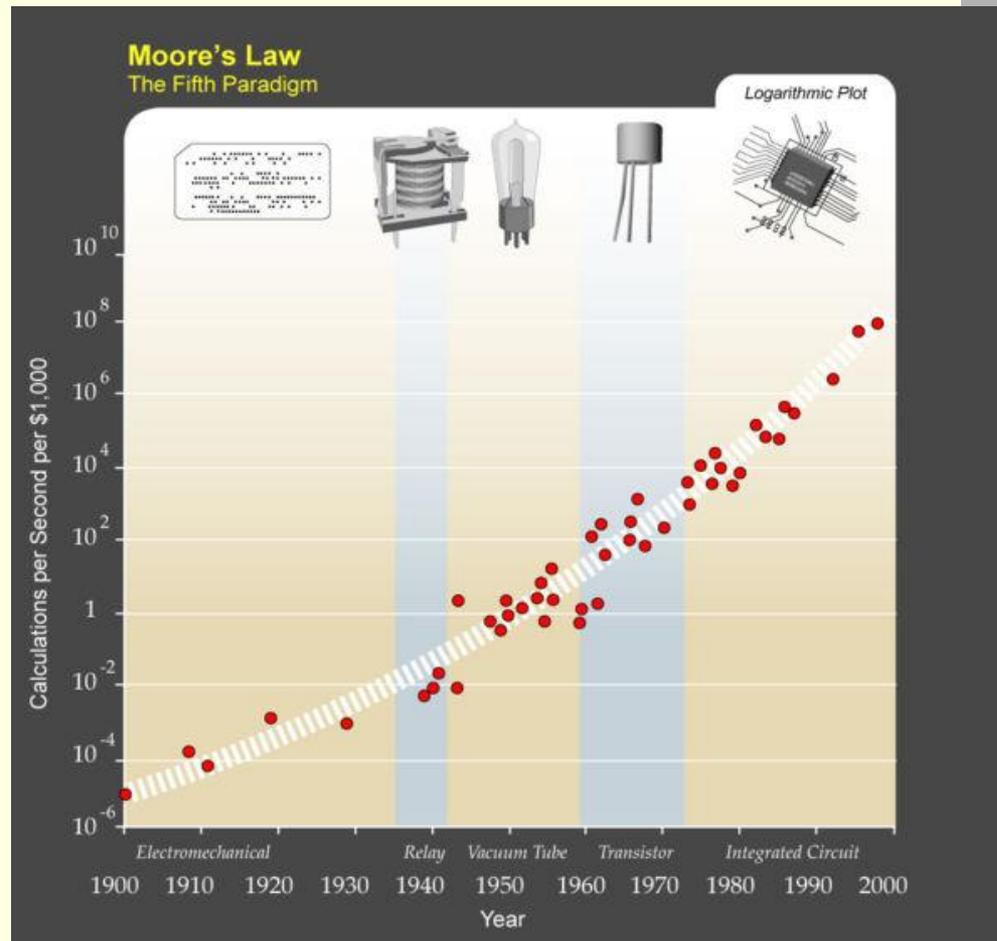


The Law of Accelerating Returns

- Great Paper by Ray Kurzweil
- <http://www.kurzweilai.net/articles/art0134.html?printable=1>
- Rate of technology change is accelerating
 - Will achieve 100 years of “2000” technology progress in 25 years.
- Moore’s law (doubling transistor count of IC’s every 24 months) has lasted 60 years
 - Continuing, but will flatten (transistors a few atoms wide by 2019)
 - Was the 5th, not 1st technology wave
 - Likely to be replaced by 6th wave via paradigm shift



Moore's Law was the 5th Paradigm to Provide Exponential Growth of Computing



Kurzweil Computer Brain Calculations

- Human brain
 - 100 billion neurons
 - Averaging 1,000 connections/neuron
 - 200 calculations / sec / neuron
 - Human Brain Capability $2 \cdot 10^{16}$ CPS
- Achieve 1 Human Brain Capability
 - For \$1,000 in 2023
 - For \$0.01 in 2037
- Achieve 1 Human Race Capability $2 \cdot 10^{26}$ CPS
 - For \$1,000 in 2049
 - For \$0.01 in 2059



Disruptive Technologies



Original Dow Jones Industrial Average

- American Cotton Oil
- American Sugar
- American Tobacco
- Chicago Gas
- Distilling & Cattle Feeding
- General Electric
- Laclede Gas
- National Lead
- North American
- Tennessee Coal & Iron
- U.S. Leather (preferred)
- U.S. Rubber



Original Dow Jones Industrial Average

- American Cotton Oil
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- **General Electric**
- Laclede Gas
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- Tennessee Coal & Iron
- U.S. Leather (preferred)
- U.S. Rubber



Companies for which I have worked



■ General Electric



■ Tandy Electronics



■ Chips and Technologies



■ Digital Equipment Corporation



■ Compaq Computers



Companies for which I have worked



■ General Electric

TANDY

■ Tandy Electronics

CHIPS

■ Chips and Technologies

digital

■ Digital Equipment Corporation

COMPAQ

■ Compaq Computers



Unstoppable Brands No Longer Around

■ Spreadsheets

- VisiCalc
- Lotus 123

■ Airlines

- TWA
- Eastern
- Pan Am

■ Financial

- PaineWebber
- EF Hutton
- Arthur Andersen

■ Others

- Merry-Go-Round
- MCI WorldCom
- Enron
- Woolworths
- Standard Oil
- The Pullman Co.
- General Foods
- Compaq Computers



Disruptive Technologies

- The Innovator's Dilemma: *When New Technologies Cause Great Firms to Fail*
 - Great book by Harvard Professor Clayton M. Christensen
 - Large part of it available on books.google.com
 - Wikipedia Article (http://en.wikipedia.org/wiki/Disruptive_technology)
 - Excellent Stanford Lecture video



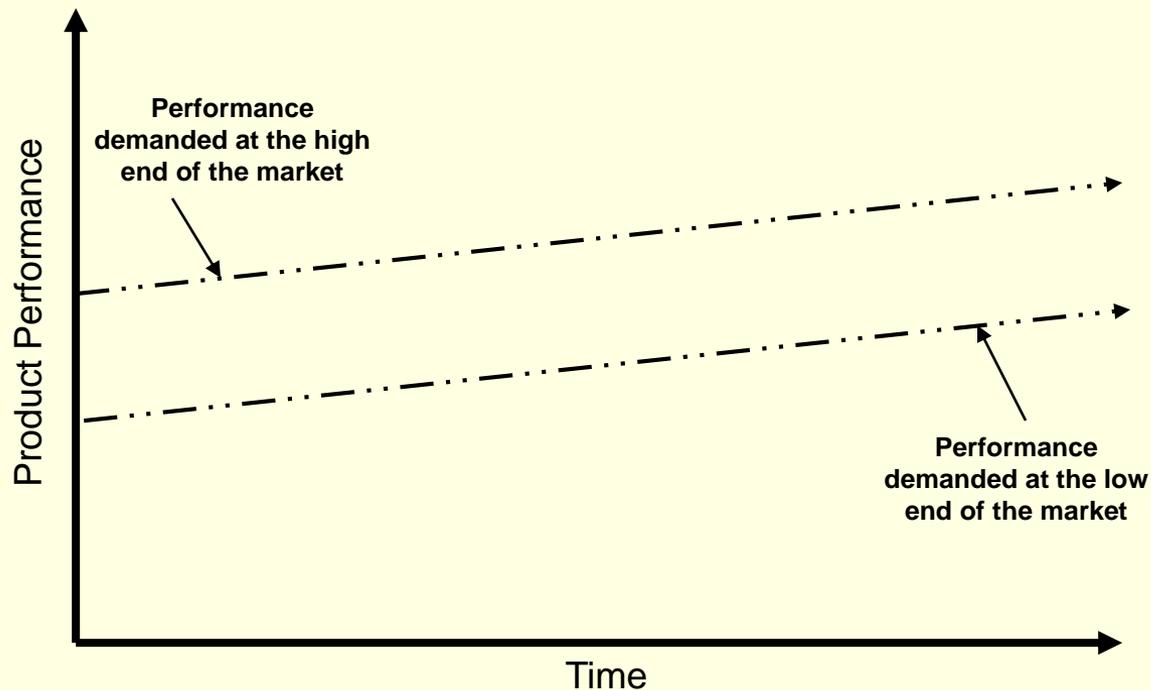
Pathways for Disruptive Technologies

- Companies depend on customers and investors for resources
- Small markets don't solve the growth needs of large companies
- Markets that don't exist can't be analyzed
- Technology supply may not equal market demand

Source: Christensen - *The Innovator's Dilemma*



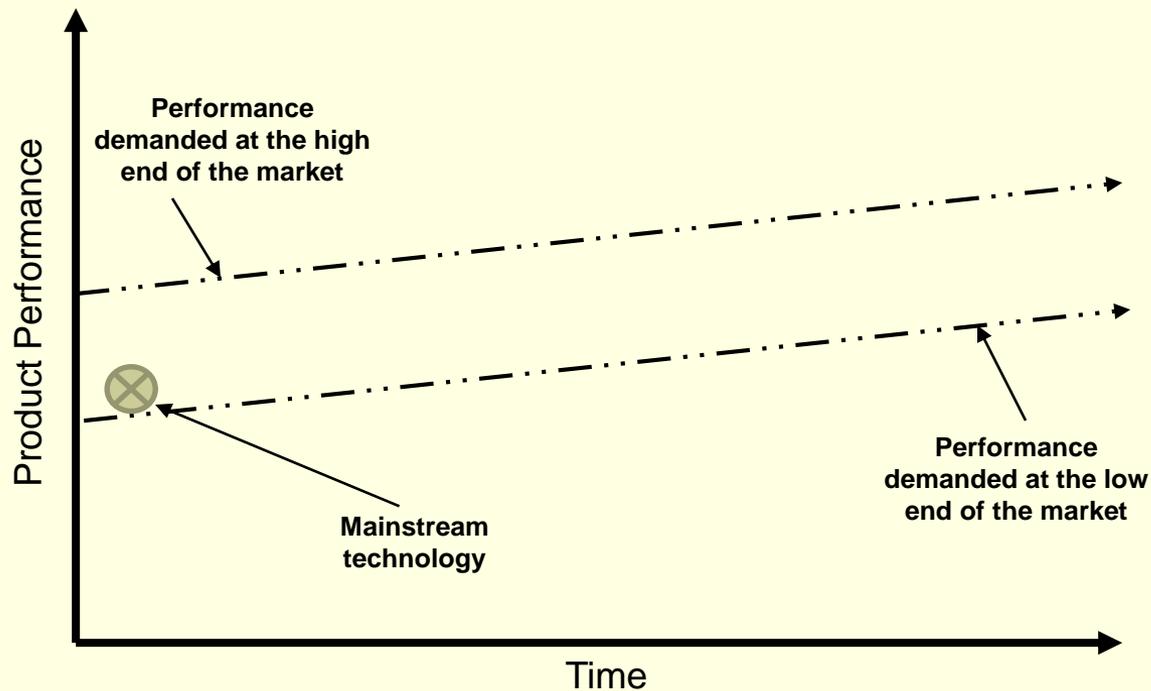
Impact of Sustaining and Disruptive Technological Change



Source: Christensen - *The Innovator's Dilemma*



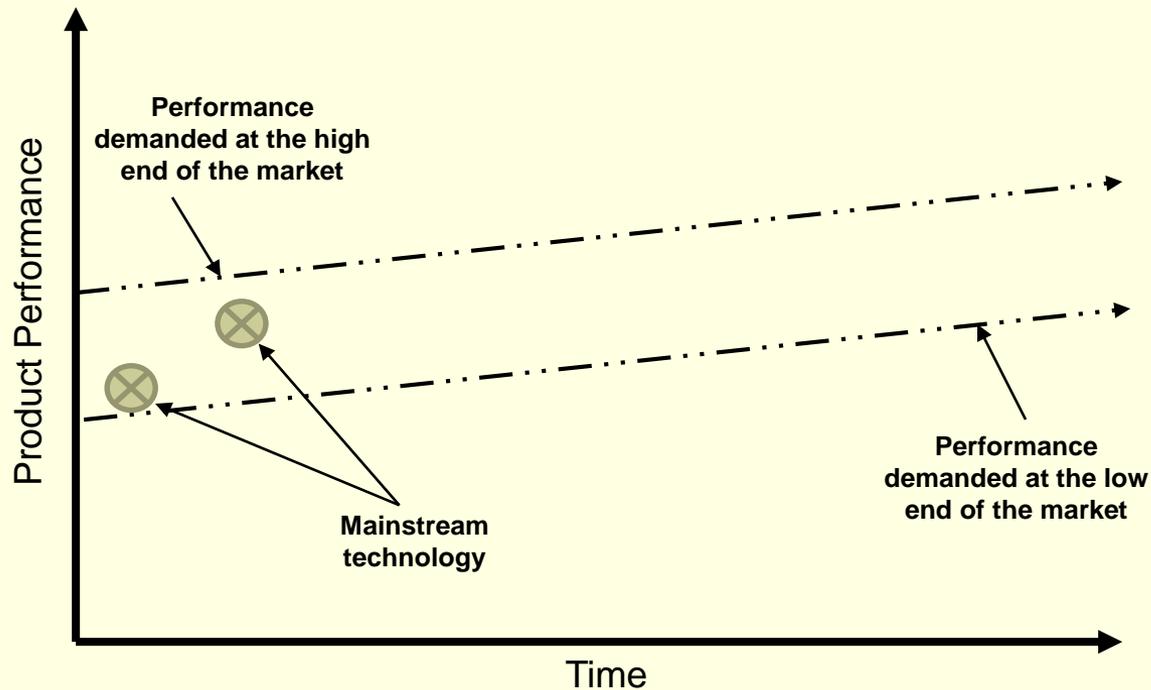
Impact of Sustaining and Disruptive Technological Change



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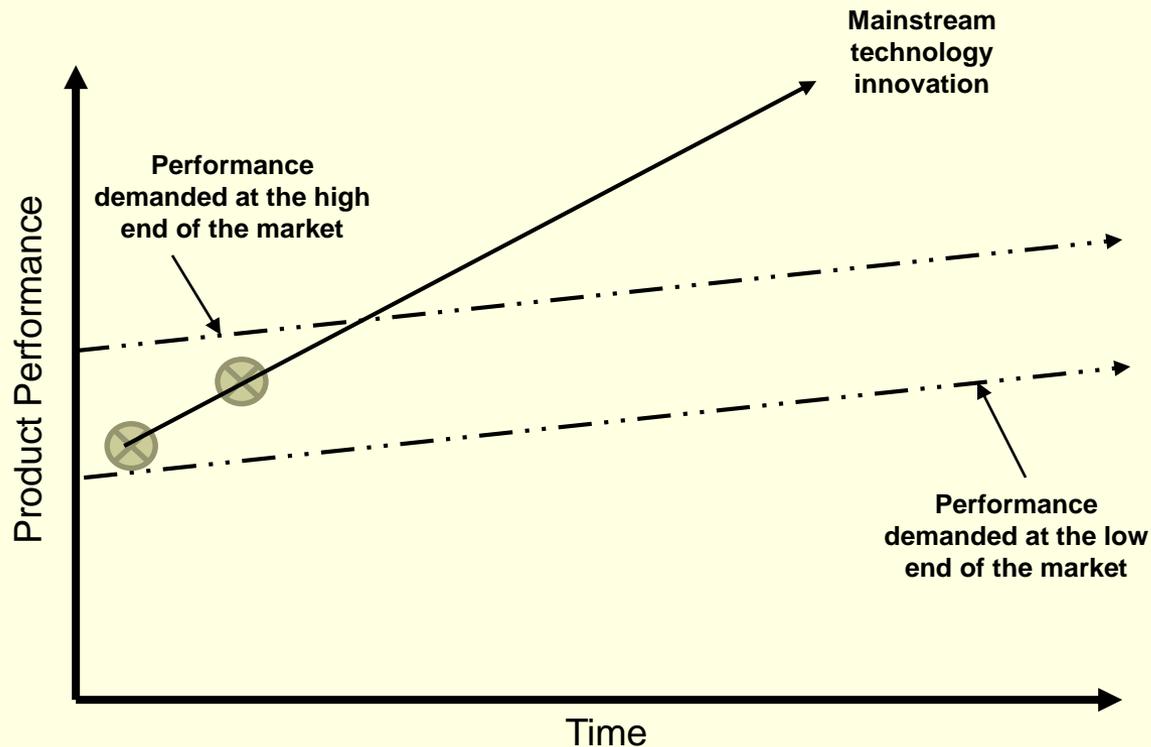
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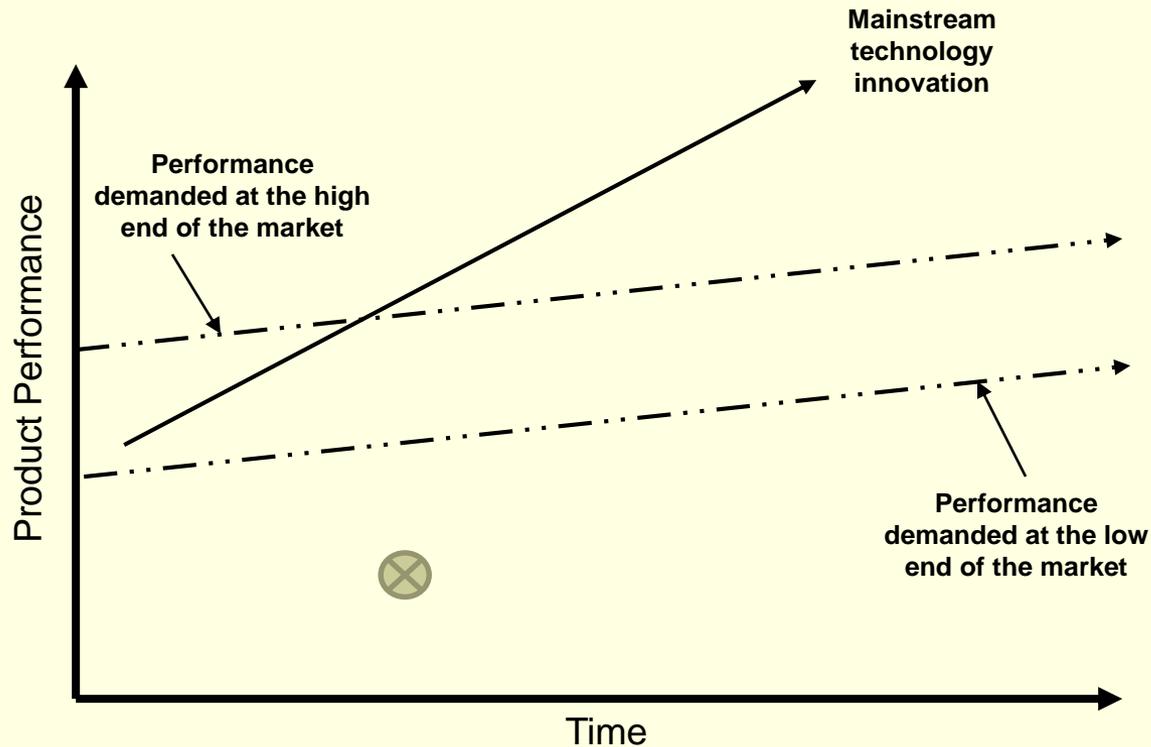
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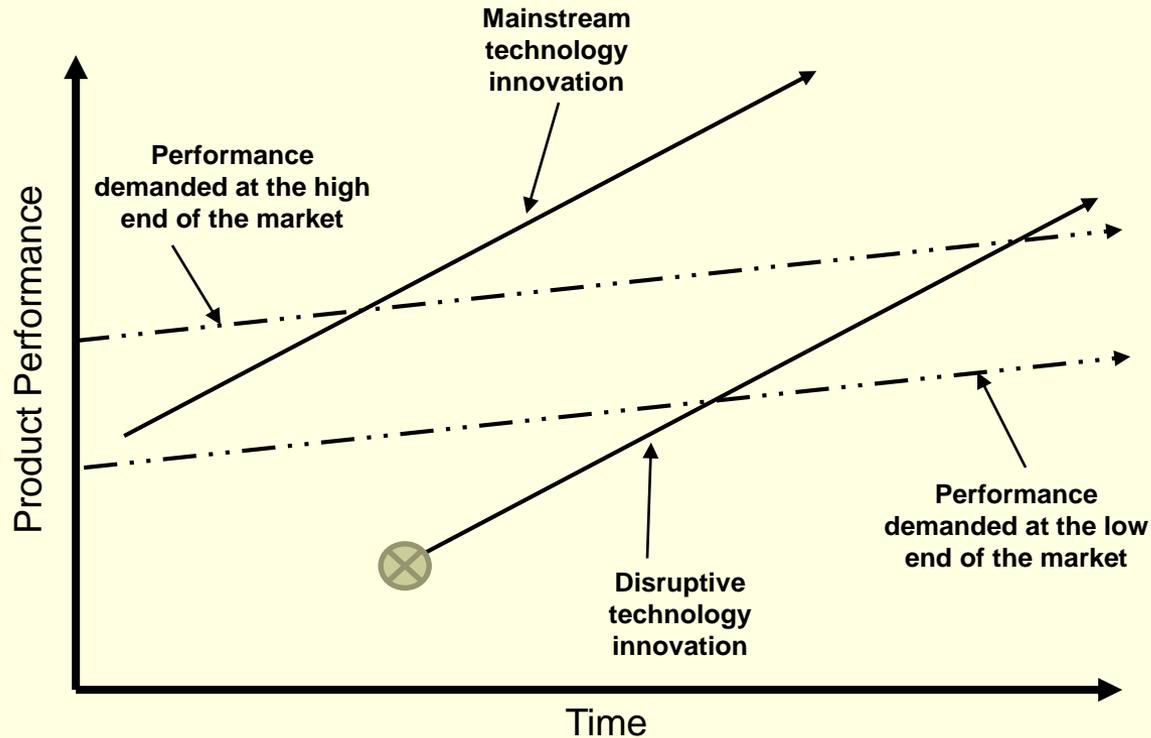
Impact of Sustaining and Disruptive Technological Change



Source: Christensen - *The Innovator's Dilemma*



Impact of Sustaining and Disruptive Technological Change



Source: Christensen - *The Innovator's Dilemma*



Clayton M. Christensen Talk at MIT

- <http://video.mit.edu/watch/the-innovators-prescription-a-disruptive-solution-to-the-healthcare-crisis-9380/>



Christensen Disruption Examples (5/15/06)

Yesterday

- Ford
- Dept. Stores
- Digital Equipment
- Delta
- JP Morgan
- Xerox
- IBM
- Cullinet
- AT&T
- Japan
- Sony DiskMan

Today

- Toyota
- Wal-Mart
- Dell
- Southwest Air
- Fidelity
- Canon
- Microsoft
- Oracle
- Cingular
- Korea, Taiwan
- Apple iPod

Tomorrow

- Chery
- Internet retail
- RIM Blackberry
- SkyWest, Air taxis
- ETFs
- Zink
- Linux
- Salesforce.com
- Skype
- China, India
- Cell Phones



Disruptive Technology Impact on PCs

■ Examples

- Microprocessor
- Internet
- Dynamic Memory
- Hard Drives
- LCD Displays, Plasma and HDTV
- Digital Media
 - Cameras
 - MP3
 - TiVo
- Tablets



Today's Meetings

- Ahmed Haque 11:00 – 12:00
- Enoch Chang 1:00 – 2:00
- Ryan Artecona 2:30 – 3:30
- Jianbo Chen 10:45 – 11:00



Seminar #3

- Great Presentations – Tracy Volz
 - Logistics
 - Wednesday, January 23, 9:30 – 11:00, DH-2014
- Mini-Discussion – Intel vs. Nvidia: How much trouble is Intel facing now and in the near future?
- One-on-One meetings:
 - Prep for Topic #1 (Final Presentation, Communications review)
 - Ahmed Haque
 - Consumer Medical Electronics – January 30, 2013
 - Prep for Topic #2 (Second Draft Presentation, schedule Communications review)
 - Enoch Chang
 - Identity Theft / Phishing– February 6, 2013
 - Prep for Topic #3 (First Draft)
 - Ryan Artecona
 - Internet of Things – February 13, 2013
 - Prep for Topic #4 (Presentation Outline)
 - Jianbo Chen
 - Storage – February 20, 2013
 - Prep for Topic #5 (Initial Discussion)
 - Zhiyong Tan
 - HTML 5 – March 16, 2013

